

PSYC*2070-01, Course Outline: Winter 2026

General Information

This course is offered using the Face-to-Face format. The course has set day, time, and location of class.

Course Title: Teams, Leadership, and Professional Behaviour

Course Description:

The course will focus on the theory and practical application of leadership, teams, and professional behaviour within the area of Organizational Psychology. The course will provide students with opportunities to assess their leadership and teamwork skills, as well as active learning activities to practice these skills. Key topics include groups and teams, leadership, stress management, time management, project management, work motivation, goal setting, conflict management, and social influence.

The goal of the seminars and group work assignments is to engage students in active learning. Rather than passively acquiring course content, you will engage in critical thinking, creative thinking, and problem-solving. In addition, the seminars and assignments will give you first-hand experience with several of the topics that we will cover in the course: teams, leadership, goal setting, time management, project planning, communication, etc.

Credit Weight: 0.50

Academic Department (or campus): Department of Psychology

Semester Offering: Winter 2026

Class Schedule and Location: Mondays 5:30-6:50pm, ALEX 200

Instructor Information

Instructor Name: Sarah Carver, PhD

Instructor Email: scarve01@uoguelph.ca

Office location: MacKinnon Ext. 4015

Office hours: Mondays 10-11am in MacKinnon Ext. 4015. For virtual meetings, email scarve01@uoguelph.ca to arrange a Teams meeting

GTA Information

GTA Coordinator Name: Ashley Cole

GTA Coordinator Email: acole02@uoguelph.ca

GTA Coordinator office location and office hours: email to arrange meeting

| Seminar | Teaching Assistant | Email | Day & Time | Room |
|---------|-----------------------|----------------------|--------------------|----------|
| 0101 | Fiona Burns-Hemingway | fburnshe@uoguelph.ca | Fri: 1-2:20pm | MINS 128 |
| 0102 | Connor Hill | chill13@uoguelph.ca | Mon: 4-5:20pm | MACN 201 |
| 0103 | Fiona Burns-Hemingway | fburnshe@uoguelph.ca | Fri: 11:30-12:50pm | MINS 128 |
| 0104 | Connor Hill | chill13@uoguelph.ca | Mon: 8:30-9:50am | MACN 202 |
| 0105 | Brooke Charbonneau | charbonb@uoguelph.ca | Wed: 1-2:20pm | MACN 201 |
| 0106 | Brooke Charbonneau | charbonb@uoguelph.ca | Wed: 11:30-12:50pm | MACN 202 |
| 0107 | Emily Thornton | ethorn04@uoguelph.ca | Tues: 4-5:20pm | MINS 101 |
| 0108 | Emily Thornton | ethorn04@uoguelph.ca | Tues: 2:30-3:50pm | MINS 128 |
| 0110 | Halal Abu-Omar | habuomar@uoguelph.ca | Tues: 1-2:20pm | MINS 128 |
| 0112 | Halal Abu-Omar | habuomar@uoguelph.ca | Thurs: 4-5:20 pm | MACN 202 |

Learning Resources

Required Texts:

[https://biz.libretexts.org/Bookshelves/Management/Organizational Behavior](https://biz.libretexts.org/Bookshelves/Management/Organizational_Behavior) (Chapters 5-9, 12, 13)

<https://kpu.pressbooks.pub/psychmethods4e/> (Chapter 2)

Please note that these textbooks are free and can be read online using the above links. The PDFs of each chapter have been uploaded to Courselink under their respective weekly content channel.

Course Website:

Courselink (powered by D2L's Brightspace) is the course website. It is recommended that you log in to your course website to check for announcements, access course materials, and review assignment requirements. The assignment materials will be submitted using the course Dropbox and Qualtrics. Additional readings will be accessible through Courselink. The results of assignments and examinations will also be posted on Courselink.

Campus Resources:

If you are concerned about any aspect of your academic program, please make an appointment with a Program Counsellor (<https://www.uoguelph.ca/uaic/programcounsellors/>) in your degree program. If you are struggling to succeed academically: There are numerous academic resources offered by the Learning Commons (<https://www.lib.uoguelph.ca/using-library/spaces/learning-commons/>), including, Supported Learning Groups for a variety of courses, workshops related to time management, taking multiple choice exams, and general study skills.

Cost of Textbooks and Learning Resources

| Textbook/Learning Resource | Required/Recommended | Cost |
|------------------------------|----------------------|--------|
| Organizational Behavior | Required | \$0.00 |
| Research Methods (Chapter 2) | Required | \$0.00 |

Course Content

Specific Learning Outcomes:

LO 1.1 – Depth & Breadth of Understanding (2 – reinforce)

- By the end of this course, successful students will be able to identify and describe the major theories and models of:
 - leadership and influence
 - team development and team effectiveness
 - motivation
 - stress management
 - emotions
 - communication

LO 1.2 – Inquiry Analysis (2 -reinforce)

- By the end of this course, successful students will be able to take a topic in organizational psychology and, through the collection and analysis of empirical evidence, develop an informed perspective or judgment about the topic.

LO 2.1 – Information Literacy (2-reinforce)

- By the end of this course, successful students will be able to identify the need for information, where to locate it and the ability to identify and evaluate potential information resources.

LO 4.1 – Oral Communication (2-reinforce)

- By the end of this course, successful students will be able to demonstrate effective presentation skills, including effective organization, clarity, and delivery.

LO 4.2 – Written Communication (1-2: introduce/reinforce)

- By the end of this course, successful students will be able to effectively express their ideas in a written format on the midterm short answer section of the exam and through written assignments (e.g., case analysis).

LO 4.3 – Reading Comprehension (2 –reinforce)

- By the end of this course, successful students will be able to read and understand textbook chapters and psychology journal articles and demonstrate this understanding in assignments and exams.

LO 5.1 – Teamwork (2-3-reinforce/master)

- By the end of this course, successful students will be able to work together in a respectful and collaborative manner to complete tasks.

LO 5.4 – Leadership (1-2: introduce/reinforce)

- By the end of this course, successful students will be able to give direction and guidance to other team members in a respectful and inclusive manner.

LO 5.5 – Personal Organization and Time Management (2-3-reinforce/master)

- By the end of this course, successful students will be able to manage several tasks (e.g., exam preparation, and team assignments) at once and prioritize course tasks.

Seminars

You will attend and participate in 9 seminars. During the seminars, you will work on collaborative learning activities that will help you develop the following skills:

- Working cooperatively and effectively in groups
- Effective communication skills
- Effective team leadership skills
- Developing strategies for managing your time and projects effectively
- Learning to provide and receive constructive peer feedback

As iterated earlier, please note again that you are not permitted to attend a different seminar than the one you registered for on Web Advisor. You will be forming groups with other members of your seminar section. So, it is important that you only attend your own section.

Thank you!

Note that you will attend either seminar 7 or seminar 10 (not both) depending on whether you are a project manager for part 1 (client proposal) or part 2 (consulting report).

Lecture and Lab Content:

The table below lists the weekly lecture and lab topics, associated course readings, and assignment deadlines.

| DATE | LECTURE | SEMINAR | DUE DATES |
|--------|---|--|--|
| Jan 5 | Introduction | NO SEMINAR | |
| Jan 12 | Research Methods & Statistics (Jhangiani et al. 2019 Chapter 2) | Seminar 1: Housekeeping, Expectations, and Rapport Building | Note. Please check that you are attending the seminar in which you are registered |
| Jan 19 | Managing Groups & Teams (Chapter 9) | Seminar 2: Team Project Part 1 (Client Proposal) ASSIGNED, Rapport Building, and Team Member Preferences | <ul style="list-style-type: none">• Submit your team member preferences |
| Jan 26 | Leading People (Chapter 12) | Seminar 3: Project Team Assignments, Case Selection | <ul style="list-style-type: none">• Seminar Participation: Team Contracts and Project Plan |
| Feb 2 | Power & Politics (Chapter 13) | Seminar 4: Lit Search & APA Workshop Working Session for Client Proposal | <ul style="list-style-type: none">• Seminar Participation: Organizational Problem and Sources |
| Feb 9 | Midterm Exam | Seminar 5: Plagiarism & Writing Skills Workshop & Working Session for Client Proposal | <ul style="list-style-type: none">• Seminar Participation: Consulting Review |
| Feb 16 | WINTER BREAK (No Lecture or Seminars this week) | | |

| | | | |
|---|--|--|--|
| Feb 23 | NO LECTURE (Time to finalize your Team Proposals) | Seminar 6: Working Session for Client Proposal | <ul style="list-style-type: none"> • Seminar Participation: Consulting Recommendations • Team Project Part 1: Client Proposal: Fri Feb 27 11:59PM |
| Mar 2 | Theories of Motivation (Chapter 5) | Seminar 7: Project Manager Debrief with TA (10min) | <ul style="list-style-type: none"> • Seminar Participation: Project Manager Debrief with TA (10min) • Project Manager Feedback & Peer Evaluation: Mon Mar 2 11:59PM |
| Mar 9 | Designing a Motivating Work Environment (Chapter 6) | NO SEMINAR TA Grading | |
| Mar 16 | Managing Stress & Emotions (Chapter 7) | Seminar 8: Team Project Part 2 (Consulting Report) ASSIGNED and Client Proposal Feedback | <ul style="list-style-type: none"> • Seminar Participation: Project plan for Consulting Report |
| Mar 23 | Communication (Chapter 8) | Seminar 9: Working Session for Consulting Report | <ul style="list-style-type: none"> • Seminar Participation: Additional Sources and Consulting Report |
| Mar 30 | NO LECTURE (Time to finalize your Consulting Report) | Seminar 10: Project Manager Debrief with TA (10min) <i>Note: Friday April 3 is a Holiday -- Friday seminars are rescheduled to Monday April 6.</i> | <ul style="list-style-type: none"> • Seminar Participation: Project Manager Debrief with TA (10min) • Team Project Part 2: Consulting Report: Weds Apr. 1 11:59PM • Project Manager Feedback & Peer Evaluation on Mon Apr. 6 11:59PM |
| FINAL EXAM (Friday April 10, 11:30am – 1:30pm) | | | |

Course Assignments and Tests:

| Assignment or Test | Due Date | Contribution to Final Mark (%) | Learning Outcomes Assessed |
|---|---|--------------------------------|--|
| Team Project Part 1: Client Proposal | Fri., Feb. 27 th at 11:59pm | 17% | LO 4.2; LO 5.1; LO 5.5 |
| Team Project Part 2: Team Consulting Report | Weds., Apr. 1 st at 11:59pm | 22% | LO 1.2; LO 2.1; LO 4.2; LO 4.5; LO 5.1; LO 5.5 |
| Seminar Attendance and Participation | Throughout course (see "seminar participation") | 7% | LO 4.1; LO 4.2; LO 5.1; LO 5.5 |
| Project Leader Feedback | Mon., Mar. 2 nd at 11:59pm & Mon., Apr. 6 th at 11:59pm | 2% | LO 5.1 |
| Peer Evaluations | Mon., Mar. 2 nd at 11:59pm & Mon., Apr. 6 th at 11:59pm | 2% | LO 5.1; LO 5.4 |
| Midterm Exam | Mon., Feb. 9 th at 5:30-6:50pm | 22% | LO 1.1; LO 4.2; LO 4.3 |
| Cumulative Final Exam | Fri., Apr. 10 th at 11:30-1:30pm | 28% | LO 1.1; LO 4.3 |

Final Exam

Date: Fri., Apr. 10th, 2026

Time: 11:30am – 1:30pm

Location: TBA Please see Web Advisor closer to the date of scheduled final for location.

To understand rules and regulations regarding Examinations students are encouraged to read Student's Responsibilities (<https://calendar.uoguelph.ca/undergraduate-calendar/undergraduate-degree-regulations-procedures/examinations/>)

If the student is unable to meet the final exam requirements due to medical, psychological or compassionate circumstances they are encouraged to review Student's Responsibilities in the Academic Consideration, Appeals and Petitions (<https://calendar.uoguelph.ca/undergraduate->

calendar/undergraduate-degree-regulations-procedures/academic-consideration-appeals-petitions/) section of the Academic Calendar.

The final exam will be only multiple-choice questions and will be cumulative.

Last Day to Drop Course

The final day to drop Winter 2025 courses without academic penalty is the last day of classes: April 06

After this date, a mark will be recorded, whether course work is completed or not (a zero is assigned for missed tests/assignments). This mark will show on the student's transcript and will be calculated into their average.

Course Grading Policies

Late Assignment

Team Assignments will be docked **10% per day starting the day after the assignment is due.**

Leader Feedback and Peer Evaluations will be docked 50% per day, as these can be completed as soon as the respective project is handed in. For Team Project Part 1, leader feedback and peer evaluations are due on Monday, March. 2nd. For Team Project Part 2, leader feedback and peer evaluations are due Monday, April. 6th. Thus, leader feedback or peer evaluations submitted more than 24 hours after the deadline will result in a grade of zero.

Re-Grading of Assignments Policy: If a student is of the belief that an assignment has not been accurately graded, they are to pursue a 2-step course policy: 1) Students should first meet with their seminar TA to discuss any grading concerns. If you are not able to resolve the issue, you're your seminar TA then they can request a regrade. 2) The regrade procedure is for your TA coordinator, Ashley Cole, to independently regrade the assignment. If your team decides to go this route, then I will need an email from you (with your group members copied) that confirms that you want a regrade. Also, please note that you will need to accept the re-grade, whether your grade for the assignment is higher or lower than your original grade.

Course Standard Statements

Course Policies

General:

All students are required to check their @uoguelph.ca e-mail account regularly. There are a number of deadlines and substantial organization required in completing this course. It is your responsibility to meet course deadlines. Personal organization and time management are explicit learning outcomes for this course.

Course Policy on Team/Group Work:

Team Project Parts 1 and 2 (i.e., Client Proposal and Consulting Report) will be completed in groups. Only one assignment will be submitted by the Project Leaders for each group. Normally, every group member gets the same grade for each part of the team project. However, individual grades on group assignments might vary depending on peer evaluation ratings.

Team-work participation:

To address concerns with social loafing (some members not doing their part), grades on team projects will be adjusted depending on peer evaluations. Peers will provide a rating of each other's participation, rating it as either 0.5 (minimal contribution from the team member), 1.0 (good solid contribution from the team member) or 1.5 (extraordinary contribution – team member went above and beyond expectations). Any students with a consistent rating of 0.5 will have their grades on Part 1 and Part 2 of the group project, each reduced by 30%. Students who fail to contribute in any capacity to the group projects will receive a grade of 0.

The exams will cover material from lectures and the textbook. The midterm exam will consist of short answer and multiple-choice questions. The final exam will only consist of multiple-choice questions and will be cumulative.

Course Policy regarding the use of electronic devices and recording of lectures:

Electronic recording of classes is expressly forbidden without the consent of the instructor.

When recordings are permitted, they are solely for the use of the authorized student and may not be reproduced, or transmitted to others, without the express written consent of the instructor.

Similarly, any material created by the course instructor is intended solely for those enrolled in this course. Under no circumstances are you allowed to disseminate course materials to external parties.

Course Policy on Missed Classes and Exams:

All of the information related to the administrative aspects of this course will be communicated during class time and on Courselink. If you miss a class, it is your responsibility to make contact with a fellow student and catch up on what you missed, regardless of whether the absence was justified or not. If you miss the midterm exam, you may wish to seek academic consideration for your absence (e.g., if you believe your absence qualifies for medical or compassionate

reasons). Please get in touch with the course instructor as soon as possible if you miss the midterm exam. If a student misses the midterm exam, they must notify the instructor immediately by email, and the midterm may be rescheduled to take place **within 14 days of the exam date**.

Communication Policy:

The TAs and I enjoy meeting students during our office hours. Please set up an appointment if you have any questions or concerns, or stop by for a friendly chat. Only questions that can be answered simply (i.e., by yes or no or with a sentence or two) will be answered by email. For longer answers, you will most likely receive an email asking you to book a virtual meeting with me or the TAs. If you have questions or concerns about your Project Leader Feedback, Peer Evaluation grades, Team Projects, or project team, please email your respective seminar TA.

Important: Please include “PSYC 2070” in the subject header of any emails you send regarding the course. Also, please cc your TA on any emails you send regarding assignments or material covered in the seminars.

Also, please note that the TAs and I will do our best to answer your emails within 24–48 hours of receipt, but we are not available on weekends. It is possible that some emails that are not from a university address (e.g., @hotmail.com) may be treated as spam. If at any time your email is not answered, please attend the instructor or TA office hours. The university expects you to check your U of Guelph email account regularly and for us to use it to communicate with you.

Copyright Notice for Inclusion in Course Outlines, University of Guelph

The course instructor is the copyright owner of the materials provided in this course unless otherwise stated. Any third-party copyrighted materials provided (such as book chapters, articles, images and figures) have either been licensed for educational use or are made available to students under an exception in the Canadian Copyright Act.

Copies of the exam are loaned to registered students for the duration of the examination only. They remain the property of the course instructor at all times. All copies must be returned to the instructor, or her designate at the end of the examination. They cannot be removed from the examination room under any circumstances. All material contained in the exams is copyrighted and may not be reproduced or transmitted to others without the express written consent of the instructor.

Copying, posting online, or otherwise distributing any of the content provided in this course may be an infringement of copyright if done without the permission of the copyright owner. Examples of infringing uses of copyrighted works include uploading materials to commercial course material websites such as CourseHero or making copies of significant portions of works such as textbooks. However, students are permitted, under the fair dealing exception in the

Copyright Act, to reproduce short excerpts from copyright-protected materials for purposes such as private study, research, education, criticism and review, with proper attribution.

For more information about students' rights and obligations with respect to copyrighted works, see Fair Dealing Guidance for Students (<https://www.lib.uoguelph.ca/about/policies/fair-dealing-policy/>) or view this short video (<https://www.youtube.com/watch/?v=2HyTCcFZLSw>).

Turnitin Policy:

Course instructors are allowed to use software to help detect plagiarism or unauthorized copying of student assignments. Plagiarism is one of the most common types of academic misconduct on our campus. Plagiarism involves students using the work, ideas and/or the exact wording of other people or sources without giving proper credit to others for the work, ideas and/or words in their papers. Students can unintentionally commit misconduct because they do not know how to reference outside sources properly or because they don't check their work carefully enough before handing it in. Whether or not a student intended to commit academic misconduct is irrelevant to a finding of guilt. Hurried or careless submission of assignments does not excuse students from responsibility for verifying the academic integrity of their work before submitting it. Students who are in any doubt as to whether an action on their part could be construed as an academic offence should consult with a faculty member or faculty advisor.

In this course, your instructor will use Turnitin.com to detect possible plagiarism, unauthorized collaboration, or copying as part of the ongoing efforts to prevent plagiarism in the College of Social and Applied Human Sciences.

A major benefit of using Turnitin is that students can educate and empower themselves to prevent misconduct. In this course, you may screen your assignments through Turnitin as many times as you wish before the due date. You will be able to see and print reports showing exactly where you have properly and improperly referenced the outside sources and materials in your assignment.

Statement on the use of AI

Students' work must reflect their unique intellectual capacity and demonstrate the application of critical thinking and problem solving. Therefore, the use of AI (e.g., Chat GPT) to complete any form of assessment is not permitted in this course. Submission of materials completed by AI constitutes an offence under the University's academic misconduct policies, either as a form of plagiarism or the use of unauthorized aids.

CSAHS Academic Misconduct Policy

The Academic Misconduct Policy is detailed in the Undergraduate Calendar. The University of Guelph is committed to upholding the highest standards of academic integrity and it is the

responsibility of all members of the University community – faculty, staff, and students – to be aware of what constitutes academic misconduct and to do as much as possible to prevent academic offences from occurring. University of Guelph students have the responsibility of abiding by the University's policy on academic misconduct regardless of their location of study; faculty, staff and students have the responsibility of supporting an environment that discourages misconduct. Students need to remain aware that instructors have access to and the right to use electronic and other means of detection.

Whether or not a student intended to commit academic misconduct is not relevant for a finding of guilt. Hurried or careless submission of assignments does not excuse students from responsibility for verifying the academic integrity of their work before submitting it. Students who are in any doubt as to whether an action on their part could be construed as an academic offence should consult with a faculty member or faculty advisor.

Instructors shall not determine if academic misconduct has occurred. This is up to the Associate Dean Academic's office. Instructors shall not assign a grade of zero even if they believe that the student has committed some form of academic misconduct (e.g., copied material from a website like CourseHero) on an assignment or exam.

Instructors can determine if a student has poorly paraphrased and/or improperly cited material and can provide a grade accordingly as long as this is clearly identified as part of the assessment criteria via a rubric or other assessment tools.

For more information about Academic Integrity resources and how to prevent Academic Misconduct.

Standard Statements for Undergraduate Courses

Academic Integrity

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Please note: Whether or not a student intended to commit academic misconduct is not relevant for a finding of guilt. Hurried or careless submission of assignments does not excuse students

from responsibility for verifying the academic integrity of their work before submitting it. Students who are in any doubt as to whether an action on their part could be construed as an academic offence should consult with a faculty member or faculty advisor.

The Academic Misconduct Policy (<https://calendar.uoguelph.ca/undergraduate-calendar/undergraduate-degree-regulations-procedures/academic-misconduct/>) is outlined in the Undergraduate Calendar.

Accessibility

The University promotes the full participation of students who experience disabilities in their academic programs. To that end, the provision of academic accommodation is a shared responsibility between the University and the student.

When accommodations are needed, the student is required to first register with Student Accessibility Services (SAS). Documentation to substantiate the existence of a disability is required; however, interim accommodations may be possible while that process is underway.

Accommodations are available for both permanent and temporary disabilities. It should be noted that common illnesses such as a cold or the flu do not constitute a disability. Use of the SAS Exam Centre requires students to make a booking at least 10 days in advance, and no later than the first business day in November, March or July as appropriate for the semester. Similarly, new or changed accommodations for online quizzes, tests and exams must be approved at least a week ahead of time. For students at the Guelph campus, information can be found on the SAS website. (<https://www.uoguelph.ca/sas/>)

Accommodation of Religious Obligations

If you are unable to meet an in-course requirement due to religious obligations, please email the course instructor within two weeks of the start of the semester to make alternate arrangements.

See the Academic calendar for information on regulations and procedures for Academic Accommodations of Religious Obligations (<https://calendar.uoguelph.ca/undergraduate-calendar/undergraduate-degree-regulations-procedures/academic-accommodation-religious-obligations/>).

Copies of Out-of-class Assignments

Keep paper and/or other reliable back-up copies of all out-of-class assignments: you may be asked to resubmit work at any time.

Drop Date

Students will have until the last day of classes to drop courses without academic penalty. The deadline to drop two-semester courses will be the last day of classes in the second semester. This applies to all undergraduate students except for Doctor of Veterinary Medicine and Associate Diploma in Veterinary Technology (conventional and alternative delivery) students. The regulations and procedures for course registration are available in the Undergraduate Calendar - Dropping Courses (<https://calendar.uoguelph.ca/undergraduate-calendar/undergraduate-degree-regulations-procedures/dropping-courses/>).

Email Communication

As per university regulations, all students are required to check their <uoguelph.ca> e-mail account regularly: e-mail is the official route of communication between the University and its students.

Health and Wellbeing

The University of Guelph provides a wide range of health and wellbeing services at the Vaccarino Centre for Student Wellness (<https://wellness.uoguelph.ca/>). If you are concerned about your mental health and not sure where to start, connect with a Student Wellness Navigator (<https://wellness.uoguelph.ca/navigators/>) who can help develop a plan to manage and support your mental health or check out our mental wellbeing resources (<https://wellness.uoguelph.ca/shine-this-year/>). The Student Wellness team are here to help and welcome the opportunity to connect with you.

Illness

Medical notes will not normally be required for singular instances of academic consideration, although students may be required to provide supporting documentation for multiple missed assessments or when involving a large part of a course (e.g., final exam or major assignment).

Recording of Materials

Presentations that are made in relation to course work—including lectures—cannot be recorded or copied without the permission of the presenter, whether the instructor, a student, or guest lecturer. Material recorded with permission is restricted to use for that course unless further permission is granted.

Resources

The Academic Calendars (<http://www.uoguelph.ca/registrar/calendars/?index>) are the source of information about the University of Guelph's procedures, policies and regulations which apply to undergraduate, graduate and diploma programs.

When You Cannot Meet a Course Requirement

When you find yourself unable to meet an in-course requirement because of illness or compassionate reasons please advise the course instructor (or designated person, such as a teaching assistant) in writing, with your name, id#, and e-mail contact. See the Undergraduate Calendar for information on regulations and procedures for Academic Consideration. (<https://calendar.uoguelph.ca/undergraduate-calendar/undergraduate-degree-regulations-procedures/academic-consideration-appeals-petitions/>).