Eligible Expenditure Category	Target Outcome for 2020-2021	Reported Outcome 2020-2021	Target Outcome 2021-2022
Research Facilities	The Advanced Analysis Centre	The COVID-19 global pandemic	Once University operations are
	(AAC) set a target user fee	(March 2020 onwards) altered	fully re-established following the
	income of \$673 000 for 2020-21	usual operations due to	pandemic, AAC expects to
	which represents a 5% increase	imposed shutdowns and	realize a 5% annual increase in
	from the previous year.	operational restrictions. This	total user fee income.
		resulted in unattainable user fee	
		income targets for some AAC	
		facilities.	
		The total number of faculty	
		members using the AAC	
		remained relatively consistent,	
		but overall usage of the facilities	
		decreased. It is expected that	
		this will be reversed once	
		normal operations resume.	
		User fee income from external	
		clients decreased by over 50% in	
		this current fiscal year. The	
		large decrease was anticipated	
		as operational restrictions,	
		sample shipping/acceptance	
		issues and reduced staffing	
		impacted both external clients	
		and the core facilities. The	
		resumption of normal	
		operations should cause	
		external income to rebound	
		back to target levels.	
		This year, extra support was	
		provided by the Canada	

Increase volume of data and usage statistics by 15%. Increase deposit statistics in	Data deposits: 27 new data sets added in 2019-20. Data deposit volume was 8.9GB. Dataset number decreased by 3.57%.	Increase volume of data deposit and download by 15%. Increase deposit statistics in
FY2019-20 by 20%.	This did not meet the target.	FY2020 - 21 by 20%.
Increase number of researchers using the DMP Assistant in FY2019-20 by 15%.	Usage statistics: Number of downloads during FY2019-20 was 49,780. Download number increased by 1,108.38%, which	Increase number of researchers using the DMP Assistant in FY2020 - 21 by 15%.
Increase number of library consultations done on research data management / DMP tool.	exceeded the target. Note that this large download increase coincides with the research of Google Dataset Search.	Increase number of Library consultations done on research data management/DMP tool by 15%.
	DMP: There were 206 users in FY2019-20 and 172 consultations.	
Roll-out (go-live) of back-office business processing tool for grants and contracts for utilization by staff, stabilization	The back-office processing tool for grants and contracts was rolled out to office staff in February 2021, and Research	Identify system requirements and complete Request for Proposal (RFP) process for the fully integrated administration
of the tool (bug fixes), evaluation of the implementation,	Services Office staff are successfully using it to administer grants and	system for animal ethics, human ethics, biosafety and grants and contracts.
improvements, refresher training for staff, and planning for future improvements and	important for institutional reporting. The Change Advisory Board (CAB) meets biweekly to	
	usage statistics by 15%. Increase deposit statistics in FY2019-20 by 20%. Increase number of researchers using the DMP Assistant in FY2019-20 by 15%. Increase number of library consultations done on research data management / DMP tool. Roll-out (go-live) of back-office business processing tool for grants and contracts for utilization by staff, stabilization of the tool (bug fixes), evaluation of the implementation, measurement of workflow improvements, refresher training for staff, and planning	usage statistics by 15%.added in 2019-20. Data deposit volume was 8.9GB. Dataset number decreased by 3.57%. This did not meet the target.Increase number of researchers using the DMP Assistant in FY2019-20 by 15%.Usage statistics: Number of downloads during FY2019-20 was 49,780. Download number increased by 1,108.38%, which exceeded the target. Note that this large download increase coincides with the research of Google Dataset Search.Increase number of library consultations done on research data management / DMP tool.Usage statistics: Number of downloads during FY2019-20 was 49,780. Download number increased by 1,108.38%, which exceeded the target. Note that this large download increase coincides with the research of Google Dataset Search.Roll-out (go-live) of back-office business processing tool for grants and contracts for utilization by staff, stabilization of the tool (bug fixes), evaluation of the implementation, measurement of workflow improvements, refresher training for staff, and planning for future improvements andThe back-office staff are successfully using it to administer grants and contracts and record data important for institutional reporting. The Change Advisory Board (CAB) meets biweekly to

		changes. Improvements have	
		been released every two weeks	
		since the tool was launched.	
Regulatory Requirement and Accreditation	Terms of Reference for the Post- Approval Review (PAR) program created and approved by the Animal Care Committee; and PAR Coordinator has met with PIs and/or conducted on-site events with 95% of U of G's PIs using animals in research.	The Post-Approval Review (PAR) program was implemented in support of PIs and their research teams when conducting research involving animals. The Terms of Reference (TOR) for the PAR program was created and approved by the Animal	Continue to implement the full Post-Approval Review (PAR) program focusing on direct support to researchers and their team by involving PAR in the review of all AUP annual renewals, developing refinement in animal user, and
		Care Committee. PAR Coordinator has met with PIs and/or conducted on-site events as per TOR.	offering PAR services with species and procedure expertise that will also add to PAR's goal of encouraging and modelling best practices in animal-based research.
Intellectual Property and Knowledge Mobilization	Maintain top five national ranking, in terms of inventions reported per research dollar.	U of G reported 184 inventions, and a 3-year average of 188. The 3-year average results in approximately 1 invention per \$.85M of research, which places UG among the top universities in the country according to that metric.	Number of inventions per research dollar in comparison to other institutions in Canada.