Eligible Expenditure Category	Target Outcomes for 2021/22	Reported Outcomes 2021/22	Target Outcomes 2022/23
Research Facilities	Once University operations are fully re-established following the COVID- 19 global pandemic (March 2020 onwards), AAC expects to realize a 5% annual increase in total user fee income.	Overall internal user fee income met and exceeded the target user fee income for 2021-22. This is primarily due to the expansion of services provided by the Genomics Facility and a large increase in the usage of our imaging facility. The total number of faculty members using the AAC increased by about 10% from the previous year. Total faculty users have returned to pre-pandemic levels. User fee income from external clients increased slightly from 2020- 21 but has not yet returned to pre- pandemic levels. Although operations have largely returned to normal in academia, the same cannot be said in industry. Issues related to sample shipping/acceptance, worldwide supply chain issues and reduced staffing have impacted industrial operations. The resumption of normal operations should cause external income to rebound back to	The AAC expects to realize a 5% annual increase in total user fee income as currently the University is designated as fully operational.

Research Resources	Increase volume of data and usage	Data deposits:	Data deposits:
	statistics by 15%.	New datasets added: 82, increased by 90.7%	 Increase the volume of data deposits by 15%
	Increase deposit statistics in by 20%.	 Number of files uploaded: 18,721, increased by 	Usage statistics: • Increase the volume of data
	Increase number of researchers using the DMP Assistant in by 15%.	 755.62% Total volume of data deposits: 9.18 GB; decreased by 91.55%. 	and usage by 25% Research data management / planning: • Increase the number of
	Increase number of library consultations done on research data management / DMP tool by 15%.	 decreased by 91.55%. Usage statistics: Number of downloads: 94,045; increased by 485.59% Data management planning: Unique researchers who engaged with the DMP service: 89; decreased by 79% Number of data management plans (DMPs) submitted: 144 Consultations associated with DMP review: 197; increased by 13.6% 	 Increase the number of researchers using the DMP assistant by 25% Increase the number of research consultations done on RDM / DMP tool by 15%

Management and Administration of the Institution's Research Enterprise	Identify system requirements and complete Request for Proposal (RFP) process for the fully integrated administration system for animal ethics, human ethics, biosafety and grants and contracts.	A consultant was hired to facilitate stakeholder interviews and to gather system requirements. System requirements for a complete, integrated research administration system were collected and validated.	Complete Request for Proposal (RFP) process for a human ethics research administration solution as a first module in a fully integrated research administration system. Implement human ethics research administration solution in a production environment by the end of Q4 2022/23.
Regulatory Requirements and Accreditation	Continue to implement the full Post-Approval Review (PAR) program focusing on direct support to researchers and their team by involving PAR in the review of all AUP annual renewals, developing refinement in animal user, and offering PAR services with species and procedure expertise that will also add to PAR's goal of encouraging and modelling best practices in animal-based research.	The Post-Approval Review (PAR) program was implemented in support of PIs and their research teams when conducting research involving animals. The Terms of Reference (TOR) for the PAR program was created and approved by the Animal Care Committee. PAR Coordinator has met with PIs and/or conducted on-site events as per TOR.	Continue the Post-Approval Review (PAR) program focusing on direct support to PIs and their research teams by focusing on the collaborative work between researchers, veterinarians, animal care staff, animal facility management, dedicated PAR staff, and the Animal Care Committee. Goals include re-instate (after COVID-19 restrictions) the in-person visits to facilities, directly connecting the PAR program to researchers and facility staff, thus continue PAR's advantageous role of encouraging and modelling best practices both in specific research procedures and in the facilities' housing and animal care practices provided to the research animals.

Intellectual Property and	Number of inventions per research	U of G reported 76 inventions, and a	Number of inventions per research
Knowledge Mobilization	dollar in comparison to other	3-year average of 146. The 3-year	dollar in comparison to other
	institutions in Canada.	average results in approximately 1	institutions in Canada.
		invention per \$1.1M of research,	
		which places UG among the top	
		universities in the country according	
		to that metric.	